



Title: **Policy on Conflict of Interest and Conflict of Commitment**

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Last Revised: June 12, 2018

Responsible Office/Area: Chief Operating Officer

PURPOSE

The purpose of this document is to (i) set forth the policy of the Broad Institute, Inc. (the "**Broad Institute**") on the review, management and oversight of Conflicts of Interest and Conflicts of Commitment, (ii) provide standards and procedures for the disclosure of potential Conflicts and Outside Professional Activities and (iii) define Conflict of Interest and Conflict of Commitment.

SCOPE

Covered Individuals, for the purposes of this policy, include all (i) Broad Institute employees, (ii) Institute Members, (iii) Associated Personnel, including Associate Members, who have a Leadership Role at the Broad Institute or receive any internal or external funding at the Broad Institute and (iv) persons responsible for the design, conduct or reporting of research at the Broad Institute funded by the Public Health Service, or proposed for such funding. In connection with a Conflict of Interest, including a Significant Financial Interest, the term Covered Individual is deemed to include the Covered Individual and his or her Family Members.

Institute Members and Associated Personnel who are affiliated with a Broad Partner Institution (or other institution) must also adhere to the conflict of interest and other applicable policies of such home institutions.

PRINCIPLES

There are many societal, institutional and individual benefits that derive from collaborations and other relationships with industry and other organizations. At the same time, such relationships have the potential to give rise to Conflicts that compromise, or appear to compromise, the integrity and objectivity of research and business decision-making. The appearance of a Conflict may undermine public trust and the Broad Institute mission.

POLICY

The Broad Institute encourages its scientific and administrative staff to participate in Outside Professional Activities that further its mission, provide productive collaborations and promote the practical application of scientific discoveries. It is the policy of the Broad Institute that all Conflicts of Interest and Conflicts of Commitment be identified, disclosed and appropriately managed.

CORE REQUIREMENTS

Covered Individuals must never let personal, financial, business or other interests influence or appear to influence their business dealings or decisions they make on behalf of the Broad Institute.

Transparency and disclosure are fundamental to managing actual or potential Conflicts of Interest.

Covered Individuals must comply with the approval and disclosure requirements detailed in this policy.

Covered Individuals must disclose actual or potential Conflicts of Interest, including Outside Activities such as Consulting, by submitting the Outside Activities Disclosure Form, which will be reviewed by the CRO as described below in this policy. The Broad Institute Consulting Questionnaire must be completed prior to taking on any new consulting engagement.

DEFINITIONS AND ACRONYMS

Core Definitions

Conflict of Interest means:

A situation in which a Covered Individual, or a member of the Covered Individual's Family, has a Significant Financial Interest or non-financial interest that may compromise, or provide the incentive to compromise, the Covered Individual's behavior in the conduct of his or her activities at the Broad Institute, the Covered Individual's decisions on behalf of Broad, or the Covered Individual's influence over his or her associates at the Broad Institute.

An institutional Conflict of Interest involving human subjects research means a situation in which the financial investments or holdings of the Broad Institute, gifts/charitable donations in support of research made to the Broad Institute or the personal financial interests or holdings of Covered Individuals with a Leadership Role may affect or reasonably appear to affect Broad Institute processes for the design, conduct, reporting, review or oversight of human subjects research.

A Conflict of Interest may be real, potential or apparent.

Conflict of Commitment means:

A situation where a Covered Individual's commitment to Outside Professional Activities adversely affects his or her capacity to meet his or her responsibilities at the Broad Institute. A Conflict of Commitment is perceptible because of a reduction of the Covered Individual's time and intellectual energies devoted to Broad Institute activities. Whenever a Covered Individual's Outside Professional Activities exceed the permitted limits of his or her Outside Professional Activity Time Allowance (as defined herein), or whenever an employee's primary professional loyalty is not to the Broad Institute, a Conflict of Commitment exists. Certain Institute Members and Associated Personnel are required to meet the teaching and other obligations of their Home Institutions and such obligations are not considered Conflicts of Commitment.

Conflicts means, collectively, Conflicts of Interest and Conflicts of Commitment.

Other Definitions

Associate Members means faculty of the Broad Institute who are employees of a Broad Partner Institution and are formally appointed every two years as Associate Members of the Broad Institute. Associate Members are active participants at the Broad Institute, who may attend regular scientific meetings and collaborate on projects, and are eligible for Broad Institute funding.

Associated Personnel means those Associate Members, Visiting Faculty, Associated Staff and Broad Institute Scientific Trainees who are members of the Broad Institute community, but are not Broad Institute employees (i.e., are not paid through the Broad Institute payroll system or eligible for Broad Institute employee benefits).

Associated Staff means scientific or administrative personnel who are from the labs of Institute Members or Associate Members and have formal appointments at the Broad Institute. Broad Partner Institution means MIT, Harvard or the Harvard-affiliated hospitals who have signed joinder agreements to the Broad Institute operating agreement.

Broad Institute Scientific Trainee means (i) any graduate student or postdoctoral scholar from a Broad Partner Institution who spends more than 20 hours per week at the Broad Institute, (ii) any postdoctoral associate or fellow who is a Broad Institute employee (i.e., is on the Broad Institute payroll and eligible for Broad Institute benefits) or (iii) any graduate student or postdoctoral scholar who is mentored by a Core Institute Member.

Business means any commercial enterprise operated for the purpose of earning a profit by providing a product or service, including a corporation, partnership, sole proprietorship, trust or other legal entity.

Compliance Officer means the Broad Institute's Chief Compliance Officer, who serves as a subject matter expert in connection with this policy.

Conflicts Advisory Committee (CAC) means the committee that provides scientific and technical advice to the CRO, reviews decisions of the CRO as requested and assists the CRO in making decisions regarding the management of Conflicts. The CAC may seek internal and external counsel on relatedness and Conflicts issues, as needed. The CAC shall be appointed by the CRO and will meet as needed.

Core Institute Members means Institute Members who have been formally appointed as Core Institute Members. Core Institute Members have their primary laboratories in Broad Institute facilities. In addition to their appointments at the Broad Institute, they have tenured or tenure-track appointments at their home institutions.

Covered Individuals, for the purposes of this policy, has the meaning set forth above under "Scope."

CRO means the Broad Institute's Conflict Review Officer, who has primary responsibility for the

implementation and enforcement of this policy and appoints and chairs the CAC. The CRO will have access to internal and external legal counsel and scientific advisors in the event that issues arise that require such expertise. The CRO shall be appointed by the Broad Institute Director and is currently the Chief Operating Officer.

ELT means the Executive Leadership Team of the Broad Institute.

Family Member means the spouse or significant other living in the same household and any minor or dependent children of a Covered Individual.

Interested Organization means any outside organization (i) in which a Covered Individual has a financial or fiduciary interest or an Official Position, and the Covered Individual's job duties involve or could involve the organization; (ii) which uses, or might potentially use, technology used, owned or developed at the Broad Institute; (iii) with which the Broad Institute has direct business dealings or (iv) which has among its founders any Institute Member or Associate Member.

Institute Members means the faculty of the Broad Institute, with appointments at Broad Partner Institutions, who are deeply engaged in the intellectual life of the Broad Institute and responsible for setting the scientific direction of the Broad Institute. Core Institute Members are further defined above. Non-Core Institute Members have their primary laboratories at their home institution and typically have laboratory groups and lead projects at the Broad Institute as well.

Leadership Role means a role at the Broad Institute that includes the authority to direct the work of any other individual or team, make decisions on behalf of the Broad Institute, including but not limited to authorize a business engagement and initiate a contract with a third party, or serve on any institutional level committee.

Official Position means any position having authority to direct or control a material segment of the operation or management of a Business, including executive positions or serving on the Board of Directors.

Outside Interest means any right to compensation, financial interest or equity position in any Business. Examples of financial interests include, but are not limited to, stock, stock options and the right to receive remuneration, such as salary, consulting fees, allowances, discounts and the like. Excluded from this definition is an interest arising solely by reason of investment by a mutual fund, pension fund or other institutional investment fund or a blind trust over which the Covered Individual does not exercise control.

Outside Professional Activities means activities engaged in by a Covered Individual outside of the Broad Institute in a formal capacity. Outside Professional Activities may be compensated or noncompensated and must be disclosed under in accordance with the terms and processes of this policy.

Outside Activities Disclosure Form means the form located on the Broad Institute intranet at <https://disclosure.broadinstitute.org>.

Outside Professional Activity Time Allowance means the amount of time a Covered Individual is permitted to spend engaged in Outside Professional Activities.

Institute Members, Associate Members and Visiting Faculty are permitted to devote time to Outside Professional Activities as permitted by their home institutions. Prior to engaging in consulting, Institute Members, Associate Members and Visiting Faculty must follow the institutional review process detailed in the Broad Institute Consulting Policy.

Broad Institute scientific and administrative employees at the level of senior director or higher are permitted to devote up to four hours per week during Broad Institute working hours and additional time outside of their normal working hours to Outside Professional Activities. Prior to engaging in consulting, such Broad Institute employees must follow the institutional review process detailed in the Broad Institute Consulting Policy.

All Broad Institute scientific and administrative employees are permitted to engage in Outside Professional Activities outside of their normal working hours. Broad Institute Scientific Trainees must obtain the written approval of their supervisors prior to engaging in such activities. Prior to engaging in consulting, all Broad Institute employees and Broad Institute Scientific Trainees must follow the institutional review process detailed in the Broad Institute Consulting Policy.

Significant Financial Interest means (i) for a publicly traded entity, anything of monetary value, including salary, royalties or other payments in the preceding 12 months and the value of any equity interest as of the date of the disclosure, that when aggregated for the Covered Individual and his/her Family Members exceeds \$5,000; (ii) for a non-publicly traded entity, anything of monetary value, that when aggregated for the Covered Individual and his/her Family Members exceeds \$5,000 or when the Covered individual or Family Member holds any equity interest. Excluded from this definition is an equity interest arising solely by reason of investment by a mutual fund, pension fund or other institutional investment fund or a blind trust over which the Covered Individual does not exercise control.

Sponsored Research means research, training or instructional projects involving funds, materials, services or other compensation from a source outside of the Broad Institute.

Technology means a diagnostic, therapeutic, medical or surgical procedure and any process, method, compound, drug, device, invention or other intellectual property.

Third Party Travel means travel that is reimbursed or sponsored by a third party, excluding travel reimbursed or sponsored by a Federal, state or local government agency, an institution of higher education, an academic teaching hospital, a medical center or a research institute that is affiliated with an institution of higher education.

Visiting Faculty means a faculty member of the Broad Institute community who has gained access to the Broad Institute after signing a visiting scientist agreement. Visiting Faculty contribute to the intellectual life and research of the Broad Institute, but are not Institute Members or Associate Members.

GUIDANCE FOR COVERED INDIVIDUALS: DISCLOSURE TO AND PRIOR APPROVAL BY THE CRO

The following table details the Outside Professional Activities and other interests that must be disclosed to and/or approved in advance by the CRO (or other approval body noted).

A. Outside Professional Activities and Interests

Interest or Activity	Disclosure to CRO Required?	Prior Approval by CRO Required?	Notes?
Ownership Interests in Interested Organizations (includes: stocks, equity, options) ¹	YES	YES	*For Significant Financial Interests ¹
Ownership Interests in Non-Interested Organization	YES	NO	*For Significant Financial Interests ¹
Official Positions in Interested Organizations (e.g., an executive position or board membership)	YES	YES	
Official Positions in Non-Interested Organizations (e.g., an executive position or board membership for a Business or not-for-profit organization)	YES	YES	
Consulting with an Interested Organization or other Business (including: advisory consulting, speaking in a closed meeting or forum organized by a company, serving on a scientific advisory board)	YES	YES	Refer to procedures under the Broad Institute Consulting Policy. Approval by ELT required.
Remuneration Paid by an Interested Organization to a Covered Individual	YES	YES	Includes remuneration of any amount and any type

¹ Excluded are interests arising solely by reason of investment by a mutual fund, pension fund or other institutional investment fund or a blind trust over which the Covered Individual does not exercise control.

Remuneration Paid by an Interested Organization to a Covered Individual's Family Member	YES	YES	Includes remuneration of any amount and any type
Activities for Government or Not-for-Profit Agencies (e.g., NIH study section, committee partner institution)	YES	NO	
Participating in research involving an invention licensed by the Broad Institute in which you are a named inventor, or having influence on business decisions about your licensed invention (regardless of whether it is owned by the Broad Institute, home institution or other entity)	YES	YES	
Disclosure and/or Use of Unpublished Information in an Outside Professional Activity (e.g., sharing Broad Institute confidential, unpublished or proprietary information or research results with a Business for whom the Covered Individual is providing consulting or other services)	YES	YES	Requirements do not apply to scientific presentations, unless the content is the result of an industry or other collaboration that has its own contract requirements. Broad Institute unpublished/confidential information must not be shared with a Business without the protection of a non-disclosure or confidential disclosure agreement (NDA/CDA).
Legal Actions (e.g., service as expert or fact witness)	YES	NO*	*Unless one of the parties to the lawsuit is an Interested Organization.
Prolonged Absence (i.e., a commitment outside of the Broad Institute that involves	YES	YES	*Allowable exceptions include: instructional or research activities

frequent or prolonged absence on non-Broad Institute business)			performed in the course of normal faculty leave; and any prolonged absences that are allowable under general employment law and Broad Institute policy.
Engagements Limiting Scope of Activity at the Broad Institute (e.g., an arrangement with a non-Broad Institute affiliated entity that limits the Covered Individual's performance of research or other duties)	YES	YES	

B. Research Conflicts of Interest

Research Conflicts of Interest must be disclosed and prior approval by the CRO is required. A Research Conflict of Interest exists when both of the following conditions are true:

1. The Covered Individual is named on a protocol or research plan as an investigator, or is involved in the interpretation of outcomes tests or data analysis, or will be named as an author on publications of the study results; and
2. The organization with which the Covered Individual has a relationship can be reasonably seen as having an interest in the conduct or outcome of the research.

The following situation(s) are NOT permitted:

1. A Covered Individual entering into an agreement with a Business that prohibits or unduly limits publication or evaluation of research by reviewing entities, or that links payment to favorable research results or that would require disclosure of confidential or unpublished information to the Business.
2. Any Outside Professional Activity by a Covered Individual that would limit the Broad Institute's research rights.
3. Any use of Broad Institute resources for an Outside Professional Activity of a Covered Individual.

C. Business Conflicts of Interest

When both of the following conditions are true, a Covered Individual is deemed to have a Business Conflict of Interest and must recuse himself or herself from the decision-making process and the recusal must be documented in writing:

1. The Covered Individual or his or her Family Member has a Significant Financial Interest or Outside Interest in, or an Official Position at, an Interested Organization with which the Broad Institute is engaged in business discussions; and
2. The Covered Individual has the authority to influence the Broad Institute's business decisions involving the Interested Organization.

D. Conflict of Interest in Supervision and Outside Professional Activities of Trainees

The impact of a mentor's or supervisor's Conflict of Interest on trainees (including, but not limited to, Broad Institute Scientific Trainees) and other Broad Institute employees is of special concern to the Broad Institute. The extent and quality of the training experience provided to a trainee or other employee should not be diminished because of his/her mentor's or supervisor's Outside Interests or Significant Financial Interests. The training experiences of trainees and other employees are expected to incorporate the values of objectivity in research and reflect the importance of public trust.

A Conflict of Interest exists when:

1. A Covered Individual or his or her Family Member has an Outside Interest in an organization that can reasonably be seen as having an interest in the work performed by a trainee or other employee; and
2. The Covered Individual is a mentor or supervisor to the trainee or employee.

Before beginning a research project, the mentor or supervisor must provide his or her trainee or other employee with a clear description of any Outside Interest or Significant Financial Interest the mentor or supervisor has in a Business that may be affected by the outcome of research performed by the trainee or other employee.

Part-time involvement of trainees (including, but not limited to, Broad Institute Scientific Trainees) and other Broad Institute employees in the Outside Professional Activities of Institute Members and Associate Members may, under certain conditions, offer the potential for substantial benefits to the education and professional development of the trainee or employee. In each case of such involvement, the arrangement must be disclosed in advance to the CRO and reviewed and approved by the ELT. In considering such arrangements, Institute Members and Associate Members should be guided by the need to avoid Conflicts of Interest and to avoid infringement upon the trainee's or employee's academic duties and rights. Generally, if the Institute Member or Associate Member has a role in supervising the trainee's thesis or in supervising the work of the trainee or employee as an instructor or post-doctoral scholar, such outside involvement should not be undertaken to avoid potential Conflicts of Interest in the evaluation of the trainee's or employee's performance. In addition, within a Broad Institute laboratory or Broad Partner Institution laboratory, Institute Members and Associate Members should take care not to give the impression of favoritism to trainees/employees, including through involving them in Outside Professional Activities.

E. Third Party Travel

Covered Individuals must disclose all Third Party Travel. Disclosure includes purpose of trip, sponsor/organizer, destination and duration.

F. Conflict of Commitment

Each supervisor has primary responsibility to oversee Conflicts of Commitment. Covered Individuals have an obligation to disclose Outside Professional Activities and to comply with the Outside Professional Activity Time Allowance applicable to his or her position, in accordance with this policy and the Consulting Policy. As detailed in this policy and the Consulting Policy, approval is not required for general professional seminars, lectures or service on advisory committees or review panels for government or nonprofit organizations. Reimbursement of routine costs (accommodations, meals, travel and transportation) afforded regular participants are acceptable, as are honoraria at the level generally established for all speakers or presenters.

PROCEDURES

How and When to Make Disclosures

All Covered Individuals who have any Outside Interests or engage in any Outside Professional Activities have a responsibility to disclose those interests or activities as follows:

- 1. At Time of Hire.** A Covered Individual must complete the Outside Activities Disclosure Form when he or she is hired or begins to use Broad Institute facilities.
- 2. Through the Annual Disclosure Process.** Covered Individuals are required to complete the Outside Activities Disclosure Form on an annual basis. Covered Individuals are notified annually by the Broad Institute via email of this requirement.
- 3. At Time of Acquisition of an Outside Interest or Upon Commencement of an Outside Activity.** Covered Individuals are required to update their Outside Activities Disclosure Form if they acquire a new Outside Interest or participate in a new Outside Professional Activity.
- 4. As Part of Public Health Service and National Science Foundation Grants.** In compliance with federal regulations, Conflicts must be disclosed prior to submission of an application or proposal and addressed prior to receipt of federal grant funding. This policy also applies to subrecipients where the Broad Institute is the prime institution granted an award. Principal Investigators (PIs) must submit a Principal Investigator Certification on Investigator Conflict of Interest for PHS and NSF Proposals. This process is managed by the Broad Institute Office of Sponsored Research.
- 5. As Part of the Grant Process Administered by the Scientific Planning and Allocation of Resources Committee (SPARC).** All PIs submitting proposals to SPARC must submit a Principal Investigator Certification on Investigator Conflict of Interest.
- 6. In Public Forums.** Covered Individuals who submit works for publication, formally present research results or provide expert commentary on a subject must disclose any interest they hold in a Business that owns or has a contractual relationship related to the technology being reported or discussed or which sponsored the research being reported. Covered Individuals are also responsible for compliance with the disclosure rules of all other academic forums such

as journals and professional associations.

7. At the Time Purchasing Decisions are Made. When a Covered Individual or Family Member has an Outside Interest in an organization that offers goods or services that the Broad Institute purchases and the Covered Individual has the authority to influence business decisions involving the organization, the Covered Individual must disclose the Outside Interest at the time related business decisions are being made, must recuse him or herself from the decision-making process and the recusal must be documented.

8. At the Time Hiring Decisions are Made. When a Covered Individual has a personal or family relationship with a job candidate and the Covered Individual has the authority to influence the hiring decision of that candidate, the Covered Individual must disclose the relationship at the time hiring decisions are being made, must recuse him or herself from the decision-making process and the recusal must be documented.

9. At the Time a Protocol is Submitted to an Institutional Review Board (IRB). All Institute Members, Associate Members and other Broad Institute principal investigators will comply with the disclosure requirements of any of the IRBs reviewing work on behalf of the Broad Institute. The Broad Institute, in turn, will provide any such IRB with information regarding any management plan the Institute Member, Associate Member or other principal investigator is operating under. It will be the applicable IRB's decision to approve the research based on this information. The IRB of record will also inform the Broad Institute if it determines that the management plan is inadequate.

Disclosure requirements are met when a Covered Individual has accurately completed, signed and filed the Broad Institute Outside Activities Disclosure Form with the CRO and when the information on the form is current. The form is available at <https://www.broadinstitute.org/disclosure/>. Paper versions are available through the Compliance Officer. **Institute Members and Associate Members may submit copies of comparable disclosures made at their home institution, in lieu of the Outside Activities Disclosure Form, as long as they contain substantially the same information as is required under this policy.**

All Covered Individuals have a responsibility to respond fully and in a timely manner to inquiries from the CRO in connection with a disclosure under this policy. Failure to follow the certification and/or disclosure procedures may result in disciplinary action, including but not limited to limiting the Covered Individual's research privileges or termination of employment.

Review and Management of Conflict of Interest and Conflict of Commitment Disclosures

Objective Standard

The CRO will make a determination as to whether a Conflict of Interest or Conflict of Commitment exists based on the facts and circumstances surrounding the situation. A Conflict of Interest or Conflict of Commitment depends on the situation, not on the character of the individual and the mere existence of a conflict does not necessarily imply wrongdoing. The paramount concern is proper disclosure in order to appropriately manage the situation and avoid any impermissible conflicts.

Other

Any other situation in which a Covered Individual or his or her Family Member has an Outside Interest that has the potential to affect work the Covered Individual performs for the Broad Institute must be reviewed by the CRO, including any other situation where the Covered Individual perceives that the interest could be in conflict, or appear to be in conflict, with his or her job duties.

In the case of an institutional Conflict of Interest concerning human subjects research, the IRB reviewing the research protocol is responsible for the management of the Conflict of Interest. The IRB may, from time to time, consult with the Broad Institute's CRO and CAC with respect to such matter. It is the responsibility of Covered Individuals to comply with this policy and any policy set forth by the relevant IRB to determine the relatedness of any financial interest to any proposed human subjects research. Covered Individuals may consult with the CRO regarding any relatedness matter.

Disclosure Review and Reporting Obligations

All disclosures shall be reviewed by the CRO in a timely and objective manner to determine if a conflict appears to exist. The CRO may call upon the Conflict Review Advisory Committee (CAC) and other internal and external advisors for advice in the review.

In the case of Sponsored Research, if a Conflict is identified, the CRO shall require any and all actions necessary to ensure that the Conflict found will be eliminated, reduced or otherwise appropriately managed, before funds are expended under an award (or within 60 days if the Conflict of Interest is identified after the initial report has been made under an award).

In those instances where federal funding is involved, the Broad Institute will take any action required under federal law and/or regulation to notify the appropriate agency when any Conflict arises and provide assurance that appropriate steps have been taken to safeguard the research.

In those instances where a Covered Individual is the employee of a Broad Partner Institution, the Compliance Officer will notify the Broad Partner Institution that a Conflict appears to exist and identify the actions necessary to eliminate, reduce or otherwise appropriately manage the Conflict at the Broad Institute.

Compliance and Follow-through

All Covered Individuals shall promptly take such actions that may be determined by the CRO to manage, reduce or eliminate a Conflict of Interest or Conflict of Commitment or shall otherwise eliminate the conflict. Where federal funding is involved, any Conflict shall be resolved by management, reduction or elimination of the Conflict, prior to the expenditure of federal funds. Possible management of the Conflict may include, but is not limited to, public disclosure of the Significant Financial Interest, monitoring of research by independent reviewers, modification of research plans, disqualification from participation in federally funded research, divestiture of the Significant Financial Interest and severance of relationships that

created the Conflict. Subsequent to the first expenditure of funds under a federal award, all applicants receiving such an award shall (i) comply with disclosure requirements of this policy during the term of the award and (ii) promptly take such action imposed by the Broad Institute to manage, reduce or eliminate any Conflict that arises during the term of the award or otherwise eliminate the Conflict.

Failure by a Covered Individual to complete the necessary forms or comply with a management plan may result in disciplinary action, including, without limitation, relinquishment of appointment as an Institute Member or Associate Member of the Broad Institute, limiting the individual's research privileges, reassignment, demotion and termination of employment.

Review of CRO Decisions

Any determination and/or recommendation made by the CRO with respect to a Covered Individual is subject to review by the Director or by the Board of Directors or committee thereof, based on recommendation of the CAC.

Record Retention

Records of all disclosures and Broad Institute actions under this policy will be maintained for at least three (3) years, or as otherwise required by federal regulations.

TABLE OF ACRONYMS

CAC – Conflict Review Advisory Committee
CRO – Conflict Review Officer
ELT – Executive Leadership Team of the Broad Institute
NIH – National Institutes of Health
NSF – National Science Foundation
PHS – Public Health Service
PI – Principal Investigator
SPARC – Scientific Planning and Allocation of Resources Committee

CONTACTS AND SUBJECT MATTER EXPERTS

Chief Operating Officer
Chief Compliance Officer
General Counsel, Operations

LINKS

[Consulting Policy](#)
[Outside Activities Disclosure Form](#)
[Broad Institute Consulting Questionnaire](#)